### Vocabulary Builder wayne.smith@csun.edu [updated: Wednesday, September 7, 2016]

Course:MGT 360Title:Management and Organizational Behavior (3 units)

"All wisdom is rooted in learning to call things by the right name." --- Confucious (c. 500 B.C.)

## Purpose

The purpose of this document is to help students understand the level of vocabulary that is required to succeed in this course. This list is especially helpful to those motivated students striving to master the English language.

Each semester in MGT 360, I assign an end-of-semester book report for a book located in a relevant section in the CSUN Library. As part of the book report, each student is required to identify, define, and use in a sentence two terms, including phrases or acronyms, that the student didn't know previously. The following are those terms. In general, words with similar roots are not duplicated. I began this assignment in Fall, 2006.

# **Frequently-cited Words**

Number of	
citations	Word
20	paradigm
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11	synergy
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8	axiom, idiosyncratic
7	ubiquitous
6	autonomy, benchmark, congruent, panacea, remuneration, usurp

The following are terms that students have identified more than once.

5	acrimonious, bureaucratic, convergent, elicit, empowerment, hubris,
5	ostensibly, reciprocity, reprimand
4	adhocracy, aggrandize, astute, autocratic, burgeoning, complacency,
+	competent, constituent, dichotomy, espouse, exacerbate, fiefdom,
	incongruous, indexicality, inexorable, infallibility, insurmountable, <i>kaizen</i>
	( <i>Japanese</i> ), myriad, nepotism, obsolescence, paradox, pertinent, pragmatic,
	proliferate, proprietary, rapport, reflexivity, resilience, salient, veritable
3	adversary, ambivalent, ameliorate, antagonism, arduous, altruism,
	analogous, aphorism, attrition, attunement, cadre, chagrin, conglomerate,
	consortium, continuum, cynic, debacle, delegation, didactic, disparate,
	disseminate, dogma, drudgery, echelon, efficacious, egregious, empathy,
	empirical, enamored, ephemeral, emulate, ethos, forlorn, formidable,
	gunnysack, inextricable, innovation, interdependent, intrapreneur, iterative,
	kinesthetic, lattice, megalomania, myopia, nefarious, niche, pernicious,
	procurement, raison d'être (French), reticent, routinization, sabbatical,
	stratification, stultifying, succinct, tacit, zeal
2	abdicate, abhor, accelerate, a <i>d hoc (Latin)</i> , advent, aggregate, albeit,
	alchemy, ambiguity, amiable, amalgam, amygdala, anathema, apathy,
	aplomb, aspiration, assertive, asynchronous, authenticity, bandwidth,
	behemoth, buttressing, cajole, cantankerous, catharsis, caveat, centrifugal,
	<i>chutzpah (Yiddish)</i> , clannish, coalition, cogent, cognizant, colloquial,
	competence, context, contingency, contrarian, conundrum, corollary,
	cosmopolitan, credo, cumbersome, delve, demarcation, demystify,
	detriment, dilettante, disintermediation, dissenters, dissonance, divergent,
	dynamism, effervescence, egalitarian, elucidate, emanate, encompass,
	encroacher, engender, envisage, epitome, equanimity, eschew,
	ethnomethodology, exemplary, exhortation, facilitate, fastidious, feign,
	folly, foment, gestalt (German), gnash, grandiose, gumption,
	heterogeneous, holistic, hone, hoshin (Japanese), impetus, impropriety,
	iconoclast, imbue, impinge, indoctrination, ingenuity, innuendo,
	intransigent, intrinsic, introspection, inundated, iteration, jolt, keiretsu
	(Japanese), knowledge worker, labyrinthine, laity, lament, lethargic, litany,
	lucid, magnanimity, maxim, malfeasance, manipulation, mediocre,
	<i>mercosur (Spanish)</i> , meticulous, milestone, mnemonic, monolithic, nuance,
	obstreperous, ontology, oscillate, ossify, parity, perfunctory, philanthropic,
	plethora, profligate, poignant, portend, posteriority, precarious, precept,
	precipitously, preeminent, premise, profit center, promulgate, proselytism,
	pundit, Pygmalion, quandary, quintessential, quixotic, reckon, reinvigorate,
	repudiation, rigmarole, rudiments, ruminate, sanguine, sarcasm, scrutiny,
	self-aggrandizing, self-effacing, self-efficacy, <i>sin quo non (Latin)</i> , slanting,
	slough, slovenliness, staggering, stalemate, stewardship, substantiate,
	syllogism, synchronization, syndicate, synthesis, tabulating, taciturn,
	tantamount, taxonomy, tenacious, tenure, thwart, transference, transient,
	transparency, triad, tyranny, unscrupulous, untenable, vacillating,
	vehement, vicarious, vicissitudes, Vis-à-vis (French), vision, volatility

# Terms

The following are terms that students have identified once.

Abatement	Anointed	Beleaguered
Aberration	Anomalous	Belie
Abeyance	Anthropomorphic	Belittled
Ability	Antipathy	Bemoan
Abolition	Antiphon	Benevolent
Abrasive	Apologia	Bereft
Abreast	Appalling	Beset
Abstemious	Appraisal	Besieged
Abundance	Approach	Bestowed
Abysmal	Aptitude	Bifurcation
Acclimatization	Arbitrageurs	<b>Bio-logic</b>
Accoutrements	Arbitration	Binging
Accretive	Arcane	Blanched
Acculturation	Archetype	Blitz
Acquiesce	Ardently	Blurriness
Acquired	Articulate	Bogged
Acquisition	Ascertaining	Bolster
Acumen	Aspersion	Bombastic
Ad nauseum (Latin)	Assertions	Boorishness
Adept	Assessments	Bottleneck
Adherent	Assimilate	Brash
Adjudicator	Astragalus	Brevity
Adjunct	Atavistic	Broadband
Admonish	Attaché (French)	Bromide
Adroit	Attenuated	Buoy
Adulation	Au courant (French)	Bureau-pathology
Advocation	Autopoiesis	Burnishing
Affiliate	Auditories	Burnout
Affinity	Augur	Bushwhack
Aficionado	Aversion	Busyness
Aggregate	Avert	Butting
Agnostic	Avocation	Cabals
Albatross	Avowal	Cameralism
Alienated	Avuncular	Camouflage
All-encompassing	Backwardation	Candidly
Allegory	Balk	Candor
Aloof	Banal	Capacity
Angst	Bastion	Captivate
Antiquate	Beckon	Catalyst
Amorphous	Beget	Catastrophe
Anachronisms	Begrudge	Caucus
Anecdote	Behooves	Chaebol (Korean)

Chaos Charisma Charybdis (Latin) Chasm Chastise Chit Chronemics Circumspectly Circumvent Cirrhosis Clamoring Clandestine Cliché Coalesce Codger Coercive Cogitate Cognitive Coherent Cohesion Cohort Collaboration Collateral Collegiality Collusion Commiserate Commitment Compartmentalization Compelling Complacent Composure Compromising Compulsory Concatenation Concessions Concomitant Concubines Concurrence Co-determination Condign Confectionary Connoisseur Consensus Consolidate Consternation Consummate

Constitute Contagion Contemplation Contentious Contiguity Contraband Contradict Contravene Convalesced Conversely Conviviality Copiously Coquette Core Counter-cyclical Counter-productive Counter-purchase Counter-transference Counterintelligence Courted Coveted Credenza Crestfallen Critical-incident Cronyism Cross-docking **Cross-functionally** Cross-wise Crowd-sourcing Crucible Crumudgeonly Crux Cryptomenesia Culpability Cultivate Cunning Curiosity Curmudgeon Cursory Curtail Cusp Cyber-slacking Cyber-squatting Cyclical Cynicism Dashboard

Daunting Debilitates Debunk Decentralization Decipher Decry Deference Defile Deifies Delineated Delirium Deluge Democratizing Demonstrably Demur Denning Deplorable Deportment Derelict Desecrate Desideratum Despotism Determination Deterred Deuce Deviant Dexterity Devastate Diagnose Dickensian Dilapidated Disavowal Discerned Disciplined Disconcerted Discordant Discourse Disingenuously Disintegrate Dismal Dispensation Dissembling Dissertation Dithering Diversification Divestiture

Doldrums Domineering Double-cross Dovetail Duality Duly Dumbfound Duplicitous Duress Dynamic Earmark Ebulliently Ecclesiastical Eclectic Edification Effrontery Egocentric Élan (French) Elixir Eloquent Emblazed Embodiment Eminence Eminently Emulation Enculturation Encumber Endogenous Endowed Enmeshed Ennobling Ennui Enshrined Entangle Enthralled Entrenched Entrepreneur Environmentalism Eponymous Eradicate Erode Err Esoteric Esprit (French) Ethnocentrism Ethnography

Etiquette Euphemism Evangelism Evanescent Evoked Exalted Exasperation Executive Exemplified Exodus Expatriate Extemporaneous Extraneous Extranet Extrapolate Externalization Extrusion Fagin Fait accompli (French) Feasibility Featherbedding Ferret Fervor Filial Fisticuff Flexiplace Flexographic Flog Floodgate Flow Fluoridation Foci Fodder Followership Forecasting Fortuitous Frank Fratricidal Freeloader Fructify Furrier Gadfly Gamesmanship Gamut Garner Gauging

Generic Genesis Geodesic Germane Gild Glitter Glasnost (Russian) Grafting Greedy Gregarious Gridlock Gratuity Gruff Grumbles Guile Gulag Gustatory Gyroscopic Habadasher Haggle Haphazardly Haptics Harangue Harbinger Hearken Heritability Heresy Hermeneutic Heuristic Hindered Hitherto *Hito (Japanese)* Hodgepodge Homestead Homogeneity Homophily Hoodwinked Hosiery Husky Hyper-reality Hypervigilance Hypocrisy I ching (Chinese) Illuminate Immense Immutable

Impasse Imperative Impertinent Implementation Imprimatur Impunity Inadvertently Incessantly Inchoate Inclination Incommensurable Incredulous Increment Incumbent Indecision Indelible Indemnification Indignant Indispensability Indolent Indomitable Inducement Induction Indulgent Industrialist Ineffable Inept Inertia Inevitable Inflection Infomediary Inherent Inhibit Inimical Inimitable Innocuous Innumerate Inordinate Inquisitive Insatiable Insidious Insouciance Insurrection Integrative Integrity Interference

Interloper Intermediaries Intermittency Internalization Internecine Interoperable Interspersed Intervene Intimidation Intra-group Intractability Intranet Intrapreneurship Intrapsychically Intonation Intransigent Intricate Irascible Jargon Jettison Jibe Jostle Juxtaposition Kaikaku (Japanese) Kaleidoscope Kanban (Japanese) Kane (Japanese) Kernel **Kinesics** Kinesthesia Knowledge Krona (Swedish) Kvetch (Yiddish) Laggard Languish Largesse Lassitude Laterally Laudable Laxity Leader Leadership Legitimacy Lexicon Liaison Lien

Lilliputian Litigation Litigious Localitis Malevolence Malice Malign Maneuvering Manager Mano (Japanese) Mantra Maquiladora (Spanish) Marauding Marginality Master Matrix Maverick Megalopolis Mélange (French) Melee Meme Memo Meta-cognition Metamorphose Mentor Mercurial Meritocracy Meritorious Mesmerized Messianic Meta-tags Metanoia Microcosm Micro-management Milieu Militate Mimicking Mimeograph Mindful Minion Ministry Minutiae Misanthropic Misnomer Mitigating Mnemonic

Modicum Modular Modus operandi (Latin) Mollify Mono-chronic Moot Moralize Morass Moratorium Moribundity Motivate Mulling Multi-domestic Multidimensional **Multifarious** Mundane Muskets Mystique Narcissism Nascent Naysayer Negotiation Neoteny Netiquette Neurons Newfangled Newsgroup Nibble Nimbly Nifty-Fifty Nomadic Nosedive Nurture Obfuscate Obituary Oblige Obscene Obstacle Obstinacy Odium Offshoring Ombudsman Omnipotent Omniscience Onerous Onomatopoeia

Onus Onward Oppressor Opulence Oracle Orchestrate Orgmind Ostracize **Ouruboros** (Greek) Outplacement Outsourcing Outstrip Overage Overweeing Pall Palpable Palpitate Paltry Pandemic Pandit Panoptic Paralanguage **Paralysis** Parameter Pariah Parley Parochial Parsimonious Participative Paucity Passive-aggressive Patent Pathology Peccadillo Pedant Penchant Penny-ante Pension Per diem (Latin) Perception Percolate Perennial Perilous Perish Permutation Persister

Persuasive Petulance Perverse Pesky Phalanx Pharmakos (Greek) Phenomena Phishing Photovoltaic Pilferage Pilloried Pinnacle Pitfall Pizzazz Placate Placid Platitude Plodding Plough Ploy Plutocracy Podunk Politicking Poltroon Pollyanna Poly-chronic Polymath Port (wine) Posit Positioning Post-Capitalism Postscript Postulates Praise Predecessor Predisposition Preordained Preposterous Prepotent Presuppositions Primal Privy Procrastinators Probe Procurement Prodigious

Prodrome Proffer Proficient Progenitor Prognostic Proletariat Proliferation Prominent Promulgate Propaganda Propensity Prophecy Prophylaxis Propitious Propogate Propriety Protracted Proverbial Proviso Prowess Proxemics Proximity Pseudo-certainty Psyche Purposive Pyramiding Qualitative **Ouantitative** Ouarrel Quasi-quantitative *Quid pro quo (Latin)* Raider Ramrod Raconteur Rancorous Rapacious Rascality Ravenous Raving Realm Recalcitrant Receptive Recidivism Reciprocal Recombinant Recommence

Reconcile Referent Reflectivity Regal Regimented Regression Remedv Remonetization Repatriation Repertory Repression Reprisal Requisition Resound Responsibility Retention Reticence Retrofit Revamp Reverting Revolutionizing Rhetoric Rigidity Rigmarole Robust Sabermetrics Sacrosanct Sagacity Sapped Sardonic Scapegoat Scarce Schema Schism Schadenfreude (German) Schmoozing (Yiddish) Scotched Scotoma Scylla (Latin) Sedentary Seismic Self-actualization Self-dependence Self-improvement Self-perception

Seditious Segmentalism Semblance Seminal Sensitivity Sensitization Sequel Sequester Serendipity Shabbat (Hebrew) Shirk Shoddy Sieve Silos Skewed Skivvies Smattering Smolder Snafu Socio-critical Socio-emotional Solvent Sophistry Spade Specter Spittoon Stabilization Stagnation Stanford-Binet Sterile Stimulating Stipend Stoicism Strewn Stringent Stroking Stymied Subconscious Subdued Subordinate Subsequent Subsidiary Subversion Succession Successor Superfluous

Super-ordinate Supremacy Supplanted Surmised Surmountable Surreptitiously Susceptibility Sustenance Symposium Syncretism **Synopsis** Synopticon **Systematize** Tactics Talisman Taming Tantalizing Tautology Technocrat Telecommunications **Telematics** Teleology Teleonomy Telework Telex Temerity Tenable Tenacity Tenet Terrain Terse Thematic Theory Threshold Throughput Tinkering Top-grading Torquing Tortuous Tradecraft Trait Transactional Transcend Transient Translucent Trawling

Trenchant Triangulate Trite Trolling Turpitude Upheaval Unabashed Unassailable Uncanny Uncluttered Unconscious Undaunted Undergird Undermining Underpinning Unduly Unflappable Unhampered Unilateralism Uninhibited Unionism Unkemptness Unleashing Unorthodox Unsubstantiated Unsullied Utopian Vacuity Valence Veer Venal Veneer Verisimilitude Versatility Vestigial Vetted Vexed Vigilant Vignettes Viscerallv Vivid Voluminous Wa (Japanese) Watershed Widow-maker Whilst

Whistleblower Wield Winnow Workmanship Wreaked Yardstick Zapping Zeitgeist (German) Zippy

### Phrases

Adversary participation Affirmative Action After-action learning Angel investor Baldridge-centric Behavioral science Boundary condition **Buzz** marketing Capital spending plan Caveat emptor (Latin) Change agent Chief hacking officer Cognitive restructuring Collectivist cultures Colloquial language Conference calling Confrontational inquiry Conscience evolution Core competencies **Corporate Governance** Cradle-to-grave Craft organization Crawford slip writing Creative imitation Cult branding Culture affinity Cycle Time Deep decision Diseconomies of scale Dry run Entanglement strategy Ethnic Philanthropy Even keel External Assessment

Faulty attribution Feminization of poverty Focus strategy Fracture Lines Frame-bending change Fully-amortized loan Game theory Going concern Gold-collar workers Golden Handshake Golden Parachute Greenmail Halo effect High stakes Incremental change Integration marketing Internal Assessment Interpersonal conflict Interpersonal comm. Janusian thinking Job blindness Job capture Job sharing Knowledge society *Koi (Japanese)* metaphor Lead management Lead time Leverage ratio Litmus test Logical Incrementalism Maginot (French) Line Meta-grumbles Ming-boggling News Aggregators Nominal partner One-upmanship Open source **Operations** research Organized abandonment Perceptual biases Ponzi scheme Power-base Power coalitions Predatory pricing Process consultant

Pure inquiry Pygmalion effect Pyrrhic victory Quality circle Quantum leap Rabble rousing Red herring Relationship map Secular rationality Seed money Sequencing strategy Serial independence Silent partner Social awareness Social capital Social facility Social perception Spiral staircase Strategic capital Strategic dashboard Strategic fit Strictly Dominated Symbolic Interactionism System integrator Tangible relatedness Theory Z Time robbers Turnkey project Venture Vested interest Vertical integration Vertical society Vertical thinking Web spider White elephant Work-out Work-product

#### Acronyms

501c3 (federal-exempt non-profit organization)

BATNA (best alternative to a negotiated agreement) CRM (customer relationship management)

IPO (initial public offering)

MBO (management by objectives)

PES (positive explanatory style)

R&D (research and development)

SBA (small business administration)

WIIFM (what's in it for me)

# **Vocabulary Practice in Management Contexts**

The following are examples of an important management and organizational behavior term used in various ways. These are examples of the types of practice that can help students in MGT 360. Each textbook chapter in this course contains a set of key vocabulary terms, and most of the supplemental readings will likely contain unknown words as well.

The following lexical examples are for the word *hubris* and words related to the word *hubris*. This word was identified as unknown by five different students on five different occasions from five different sources. Even though it may be unknown or difficult, knowledge of the word *hubris* would be considered crucial at the completion of a course on management and organizational behavior.

Denotative Definition:

*Hubris*: (noun) 1. "a great or foolish amount of pride or confidence" 2. "exaggerated pride or self-confidence" (Merriam-Webster dictionary, http://m-w.com)

Typical Example:

John may be difficult to promote to manager until he works on reducing his overall *hubris* towards new vendors and suppliers.

Connotative Example:

I've heard it said that Wall Street needs to clean up its hubris more than Main Street.

Synonym Example:

Sue is more than just over-confident; she is, quite frankly, arrogant.

Antonym (Non-example):

Espousing and expressing humility is a critical skill for a leader in this organization.

Logic/Prediction Example:

Former Apple co-founder and CEO Steve Jobs had *hubris*. This was needed to change the computer, music, movie industries, but many former Apple employees believe it was hard to succeed and get promoted under his leadership.

Definition in your own words:

Example sentences in your own words:

1.	
2.	
3.	

Draw a picture of the word: